Dear Friends,

Making a difference is what hospice is all about. Patients and their families in the care of Home & Hospice Care of Rhode Island are living with serious illness and have reached the point in their journey where their goal is to live the highest possible quality of life, for the rest of their lives, however long that may be.

Our job, although complex in many ways, is really quite simple: meet their medical, emotional and spiritual needs. Our job is to make a difference.

It’s why HHCRI was established almost four decades ago. As you will read in our tribute to HHCRI founder, Dr. Stanley M. Aronson (beginning on page 4), we are here to bring the comfort, compassion, dignity and respect that all patients deserve, especially those at the end of life. With our dedicated staff, caring volunteers and cadre of supporters, we are able to make a difference in the lives of thousands of patients and their families every year.

Thank you for your ongoing support of our efforts. It means the world to us!

Sincerely,

Diana Franchitto
President & CEO

Keith D. Kelly
Chair of the Board
In Tribute

Dr. Stanley M. Aronson

A GREAT AND HUMBLE LEGACY

Throughout his long and storied life, Stanley M. Aronson, MD, devoted himself to innumerable pursuits, people and missions. He was a dedicated physician, devoted medical school dean and teacher, talented artist, prolific writer, and one of the great medical minds of his time. His accomplishments were many and his impact was vast and deep. Yet for the complexity and extraordinary nature of his many endeavors, one of his greatest, one which has touched and enhanced the lives of tens of thousands of Rhode Islanders and their families over the years, began as one of the most humble – changing the way people die in Rhode Island.

“Stan always felt that watching a person suffer was insufferable,” said Gale Aronson, of her husband Stan. “He knew so much more could be done. He had read about Cicely Saunders’ work with the dying in London and believed that the last 10 minutes of life could and should be as important as the first 10 minutes of life.”

In 1976, Aronson, along with Charles Baldwin, who was a Brown University chaplain at the time, and a handful of caring, like-minded others, gathered in church basements and, with a budget funded by bake sales and car washes, founded Hospice Care of Rhode Island, known today as Home & Hospice Care of Rhode Island (HHCRI). No one at the time knew how far the organization would go or how transformative its mission would become. No one, except maybe Stan Aronson.

Long before hospice ever came to be, Stan Aronson was a student at City College of New York looking forward to a promising career in marine biology. World War II intervened and an army paragliding accident landed (then) Private Aronson in a rehab hospital where he happened upon a bulletin board posting for a “specialized training program in science” offered by the army. He liked science, so he applied. Quite fortuitously, the program turned out to be medical school and in 1944 he enrolled in NYU College of Medicine, thus unceremoniously beginning his career in medicine.

Some years later, after a remarkable career in research and neuropathy at SUNY Downstate Medical Center, Aronson with his first wife, Betty, a fellow physician, and their three daughters, found his way to Providence, Rhode Island, where he embarked on a mission to found a medical school at Brown University. It took a seemingly
herculean effort, diplomacy and expert lobbying skills, but in 1973, Brown University opened the doors to its brand new medical school with Aronson as its first dean.

Dean Aronson is recalled as a humble and remarkably compassionate man who took a fatherly interest in his students. “It was always a little intimidating because he was so brilliant. He was always the smartest person in the room,” recalled Ed Martin, MD, MPH, Chief Medical Officer at HHCRI. Martin graduated from Brown Medical School during Aronson’s tenure as dean and recalled knowing him as a professor. “You could see how much he cared for us as individuals. He took such an interest in our personal growth and pride in our accomplishments; almost like a parent.”

A neuropathologist by training, Aronson decided early on that caring for the dying had long been overlooked and underserved by the medical establishment. By the early 1970s, the vast majority of deaths took place in hospitals, often with people hooked up to machines and receiving treatments that were futile at best; painful, invasive and even violent at worst. Dying peacefully at home had become almost a distant memory of the past. Aronson took the point of view that medicine was not just about biology and science, but about bringing in other disciplines - caring, compassion and humanism. “He believed that you can’t just treat the illness, you have to treat the whole person,” said Gale Aronson.

The hospice movement was viewed as anti-medical establishment at the time,” said Martin. “To have someone who was the pinnacle of the medical establishment promote and advocate for it was tremendous for the hospice movement here in Rhode Island.”

Aronson’s vision for end of life was in stark contrast to the frenetic, chaotic environment of the hospital. He advocated for a peaceful end of life, comfortable, without pain, surrounded by family and friends.

“Stan felt an individual needs TLC from the time you are born until the time you die. Hospice takes a page from his philosophy,” said HHCRI board member and past board president, Arthur Robbins.

Since its founding, HHCRI has grown substantially in size and scope. With 300+ employees and an even greater number of volunteers, the organization now provides a comprehensive array of services to meet the needs of close to 5,000 patients and their families annually. Growth in recent years includes a partnership with Visiting Nurse Home Care and a formal affiliation with Brown’s Alpert Medical School as the...
major teaching affiliate for hospice and palliative medicine, which includes a dedicated fellowship in palliative medicine.

“Stan’s dream of blending medical education and hospice became a reality,” said Diana Franchitto, HHCRI President & CEO. “Today, hospice and palliative care are indispensable components of medical education at Brown. That will only improve the care delivered to seriously ill patients by the physicians of tomorrow.”

Throughout the almost 40 years that would follow its founding, hospice was always primary to Aronson. He became board chair in 1989 and remained a member of the board until his death in January 2015.

“He was constantly in awe of how hospice had grown, of how many people it had reached,” said Gale. “Stan felt that being a part of the establishment of hospice was, for him, one of, if not THE most important thing he ever did in his life.”

“Although Stan did not know, back in 1975, exactly how the hospice movement would take shape, he most certainly knew the importance of great acts of compassion and care in the waning days of life. And for that we are so very fortunate,” remarked Franchitto.

Aronson had envisioned what the end of life should be like 40 years earlier when he founded HHCRI. He created and nurtured it over the years and, in the end, he lived it. At 92, Aronson was ill and had reached a point where time was short. With the assistance of the organization he regarded so lovingly and passionately, Aronson was able to remain at home almost until the end. From the comfort of a favorite chair in his sitting room, he was able to enjoy the company of the many guests who flowed in and out of his home. He and Gale welcomed family, friends, colleagues, former students and many others. Aronson discussed, laughed and enjoyed life for as long as he could. Eventually, the time came.

“I knew in my heart that it was important in some way for Stan to die at hospice. That somehow it validated everything he believed in, everything he had worked hard for all those years,” said Gale.

So on a snowy afternoon in January, Stanley Aronson made one final journey to the Philip Hulitar Inpatient Center of Home & Hospice Care of Rhode Island. In the early morning hours of the next day, it was there that he died, in the words of his loving wife, “exactly the way he would have wanted it, with dignity, with the love of his family and friends, and with hospice.”

It has been said that no man is all things to all people, but Stanley M. Aronson certainly was a great many things to many people. Said Martin, “There are very few people that you think of and can say, ‘You know, without him, we wouldn’t be where we are today.’ Stan was one of those people.”
Credit card processing and compassionate support of hospice care are two concepts that typically do not go together. Yet the two do exactly that in the mission of Swipe for a Cause, the Newport-based credit card processing company that donates a percentage of its income to Home & Hospice Care of Rhode Island.

Having been touched by hospice at various times in their personal lives, Swipe founders, Margaret Wilcox Kinnecom, Andy Kinnecom, Carol Wilcox and Mike Medeiros, set out to build their business with the mission to support hospice. HHCRI is extremely fortunate to be the beneficiary of their generosity.

That Swipe for a Cause supports the mission of HHCRI, both personally and financially, makes a real difference in the lives of Rhode Islanders coping with serious illness. This partnership with a like-minded, local leader committed to high quality and compassion is a natural fit and for that reason, Swipe for a Cause and HHCRI are a perfect match.

License to Give
HHCRI LICENSE PLATE SUPPORTS CAMP BRAVEHEART

This year, Home & Hospice Care of Rhode Island took its mission to the road in the form of a specially designed, charity license plate. The attractive, nautical themed plate is available to Rhode Islanders as part of the state’s charity license plate program designed to help nonprofits raise funds and awareness. All funds raised through sales of the HHCRI license plate will go directly to support Camp BraveHeart, HHCRI’s free summer camp program for children and teens who are grieving the loss of a loved one.

In 2014, HHCRI began its campaign to meet the 900-plate minimum required before the RI DMV will begin production of the plates. Well on its way to meeting that goal, HHCRI continues to welcome Rhode Island vehicle owners to the program. The cost of a set of HHCRI license plates is $41.50, $20 of which goes directly to support Camp BraveHeart with the remainder going to the DMV. Plate holders can keep their current registration number, get a new look, all while supporting a great cause! For more information, call 401-415-4206 or visit www.HHCRI.org.

Swipe for a Cause JOINED BY A COMMON MISSION

Swipe for a Cause Co-founder, Andy Kinnecom, presents HHCRI President & CEO, Diana Franchitto, with a check representing Swipe’s contributions to HHCRI.
2014 Event Highlights

Home & Hospice Care of Rhode Island once again hosted three magnificent events last year, all in support of the HHCRI free-care fund. The annual spring gala, Studio 54, held in June, brought out 500 people for a night of fine dining and dancing into the night. In September, 25 boats competed in the annual HHCRI regatta, followed days later by the annual HHCRI golf tournament, which closed out the event season with 27 foursomes hitting the Links at Sakonnet Golf Club. We are grateful to all who joined us at our events this year in support of the mission of HHCRI.
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Note: Donor list includes gifts of $250 or more made between October 1, 2013 and September 30, 2014. In total, more than 11,000 gifts were made to HHCRI during that period.
2014 Financials

**REVENUE** (in thousands)
- Patient Revenue ........................................... $30,608
- Contributions & Grants .................................. $1,619
- Other .......................................................... $359
- **TOTAL** ...................................................... $32,586

**EXPENSES** (in thousands)
- Salary & Benefits .......................................... $21,115
- Patient Care Expenses .................................. $5,536
- Other Expenses ............................................ $4,123
- **TOTAL** ...................................................... $30,774

**Other Non-Operating Results** .............................................. $98
**Net Results** ...................................................... $1,910

**KEY STATISTICS**
- Number of Employees ........................................ 306
- Number of Volunteers ....................................... 359
- Number of Patients Served ................................. 4,918
- Average Daily Census ........................................ 433

**PAYOR MIX FOR PATIENT REVENUE**
- Medicare 83%
- Commercial 15%
- Medicaid 1%
- Self Pay/Other 1%

**OPERATING EXPENSES**
- Salary & Related Expenses 69%
- Patient Related Fees & Supplies 18%
- Other 13%